



सत्यमेव जयते

**GOVERNMENT OF INDIA
MINISTRY OF CORPORATE AFFAIRS**

Office of the Registrar of Companies

100 Everest Building, Mumbai, Everest 100, Marine Drive, Maharashtra, 400002, India

Certificate of Incorporation pursuant to change of name

[Pursuant to rule 29 of the Companies (Incorporation) Rules, 2014]

Corporate Identification Number (CIN): **U22219MH1989PTC052740**

I hereby certify that the name of the company has been changed from THREE-M-PAPER MANUFACTURING COMPANY PRIVATE LIMITED to THREE M PAPER BOARDS PRIVATE LIMITED with effect from the date of this certificate and that the company is Company limited by shares.

Company was originally incorporated with the name THREE-M-PAPER MANUFACTURING COMPANY PRIVATE LIMITED

Given under my hand at Mumbai this ELEVENTH day of JANUARY TWO THOUSAND TWENTY FOUR

Certification signature by DS MINISTRY OF CORPORATE
AFFAIRS 4 <Alpesh.maniya@mca.gov.in>, Validity Unknown

Digitally signed by
DS MINISTRY OF CORPORATE
AFFAIRS 4
Date: 2024.01.11 12:19:05 IST

Shivraj Ranjeri

Assistant Registrar of Companies/ Deputy Registrar of Companies/ Registrar of Companies

ROC Mumbai

Note: The corresponding form has been approved by Shivraj Ranjeri, Registrar of Companies, ROC Mumbai and this order has been digitally signed by the Registrar of Companies through a system generated digital signature under rule 9(2) of the Companies (Registration Offices and Fees) Rules, 2014.

Mailing Address as per record available in Registrar of Companies office:

THREE M PAPER BOARDS PRIVATE LIMITED

A33 & 34, Floor -2 ,Royal Industrial Estate, 5-B NAIGAON CROSS ROAD, WADALA, NA, Mumbai, Mumbai City- 400031, Maharashtra, India

Note: This certificate of incorporation is in pursuance to change of name by the Company and does not affects the rights and liabilities of stakeholders pursuant to such change of name. It is obligatory on the part of the Company to display the old name for a period of two years along with its new name at all places wherever a Company is required to display its name in terms of Section 12 of the Act. All stakeholders are advised to verify the latest status of the Company and its Directors etc and view public documents of the Company on the website of the Ministry www.mca.gov.in/MCA21



No. 11 : 52740

**FRESH CERTIFICATE OF INCORPORATION
CONSEQUENT ON CHANGE OF NAME**

IN THE OFFICE OF THE REGISTRAR OF COMPANIES, MAHARASHTRA,
BOMBAY.

In the matter of THREE-M PAPER MANUFACTURING COMPANY LIMITED

I hereby approve and signify in writing under section 43A(4) of the Companies Act, 1956 (Act I of 1956) read with the Government of India, Department of Company Affairs Notification No. G. S. R. 507E dated the 24th June, 1985 the conversion of the company from public into a private one, and

I hereby certify that THREE-M PAPER MANUFACTURING COMPANY LIMITED which was originally incorporated on TWENTYSIXTH day of JULY 19 89 under the Companies Act 1956 and under the name THREE-M PAPER MANUFACTURING COMPANY PRIVATE LIMITED.

having complied with the requirements under section 43A(4) of the Companies Act, 1956 the name of the said company upon reconversion is this day changed to THREE-M PAPER MANUFACTURING COMPANY PRIVATE LIMITED

Given under my hand at BOMBAY this FIFTH day of OCTOBER one thousand nine hundred & ninety NINE.



A.B.ATHAVALE
(A.B.ATHAVALE)
Asstt. Registrar of Companies.
Maharashtra, Bombay.



प्रारूप ० आई० आर०
Form I. R.

निगमन का प्रमाण-पत्र

CERTIFICATE OF INCORPORATION

ता० का सं०
No. 11-52740 of 19 89

Word "Private" deleted
as 43-A(1), 43-A(1A), 43-A(1B)
43-A(1C) from the name of Company.
W.E.F. 30/7/99
from 1298 Masur
4800

मैं एतद्वारा प्रमाणित करता हूँ कि आज

कम्पनी अधिनियम 1956 (1956 का 1) के अधीन निगमित की गई है और यह
कम्पनी परिसीमित है।

I hereby certify that **THREE-M PAPER MANUFACTURING**
COMPANY ~~PRIVATE~~ LIMITED

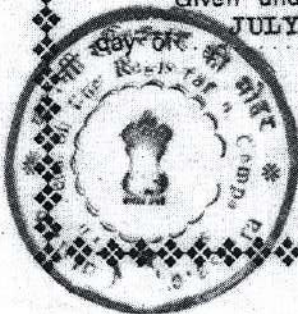
is this day incorporated under the Companies Act, 1956 (No. 1 of 1956)
and that the Company is limited.

मेरे हस्ताक्षर से आज ता० को दिया गया।

Given under my hand at BOMBAY... this TWENTYSIXTH...

JULY

One thousand nine hundred and EIGHTYNINE



K. G. Ananthakrishnan
(K. G. ANANTHAKRISHNAN)

कम्पनियों का रजिस्ट्रार

ADDL. Registrar of Companies
Maharashtra



प्रारूप० आई० आर०
Form I. R.

निगमन का प्रमाण-पत्र

CERTIFICATE OF INCORPORATION

ता० का सं०
No. 11-52740 of 19 89

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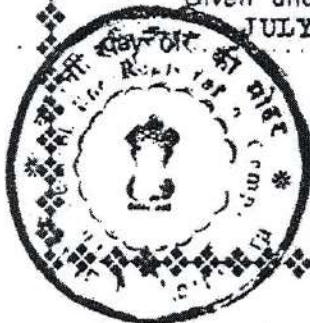
I hereby certify that **THREE-M PAPER MANUFACTURING COMPANY. PRIVATE LIMITED**

is this day incorporated under the Companies Act, 1956 (No. 1 of 1956) and that the Company is limited.

मेरे हस्ताक्षर से आज ता० को दिया गया।

Given under my hand at **BOMBAY** this **TWENTYSIXTH** **JULY**

One thousand nine hundred and **EIGHTYNINE**



(Signature)
(**K.G. ANANTHAKRISHNAN**)

कम्पनियों का रजिस्ट्रार

ADDL. Registrar of Companies,
Maharashtra

(THE COMPANIES ACT, 2013)
(COMPANY LIMITED BY SHARES)
****MEMORANDUM OF ASSOCIATION**
OF
****THREE M PAPER BOARDS LIMITED**

The Name of the Company is:- ****THREE M PAPER BOARDS LIMITED.**

- 1) The Registered Office of the Company will be situated in the Maharashtra.
- 2) **(A) THE OBJECTS TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:-**

1. To acquire a paper unit, from Maharashtra State Financial Corporation, a State Financial Institution, located at plot No.F-1, MIDC Industrial Area, Kherdi, Dist. Ratnagiri, Maharashtra State along with all the assets located at site on such terms and conditions as mutually agreed upon between the said state financial institution and the Company.
2. To carry on in India or elsewhere with or without collaboration the business to manufacture, prepare, process, coat, laminate, dye, slit, sheet, wind, rewind, design, develop, pack, repack, trade, buy, sell, purchase, distribute, import, export, and to act as contractors, agents, sub-agents, dealers, distributors, brokers, adatias, commission agents and otherwise deal in paper, board, pulp including writing papers, kraft papers, M. G. kraft papers, M. F. kraft paper, printing papers, absorbant papers, hand made paper, news print paper, wrapping paper, tissue paper, cover, paper, art paper, Bank or Bond paper, parchment paper, badami, brown or buff paper, cartridge paper, cloth lined paper, azurelaid and woven paper, creamland paper, grease proof paper, gummed paper, base and Body paper for waxing, laminating and sensiting paper, craft paper, manila paper, envelope paper, tracing paper, vellum paper, water proof paper, carbon paper, sensitised paper, chemically treated paper, litmus paper, photographic paper, glass paper, emery paper, base paper, Chromo paper and bible paper.

(B) MATTERS WHICH ARE NECESSARY FOR FURTHERANCE OF THE OBJECTS SPECIFIED IN CLAUSE 3 (A) ARE:-

1. To buy, sell, manufacture, treat, prepare, repair, alter, exchange, hire, let on hire, import, export, deal or dispose of in all kinds of products and services which may be either required for the purposes of any of the business which the Company is expressly or by implication authorised by this Memorandum of Association to carry on, or may seem to Company necessary, suitable or convenient for conducting the Company's main business.

**Company has altered its Name and Adopted new set of MOA as per Companies Act, 2013 vide Special Resolution passed in Extra Ordinary General Meeting held on 26th December, 2023.*

***Vide Special Resolution passed by the members of the company at the Extra Ordinary General Meeting held on 16th day of January, 2024 for the conversion of company's status from Private Limited Company to Public Limited Company."*

2. To apply for, purchase or otherwise, acquire any patent rights, copyrights, trademarks, formula, license, lease concessions, and the like conferring any exclusive or limited rights to use, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the company or the acquisition of which may seem directly or indirectly to the benefit of the company and to use, exercise, develop or grant licenses in respect of or otherwise turn to account the property or information so acquired.
3. To enter into any arrangement with any Government or Authority whether, municipal, local or otherwise or any person, that may seem conducive to the company's objects or any of them, and to obtain from any such Government or authority any rights, privileges and concessions which the Company may think desirable to obtain and to carry out, exercise and comply with any such arrangement, rights, privileges and concessions.
4. To undertake or promote research relating to the main business or class of business of the Company.
5. To negotiate and enter into agreements and contracts with local and foreign individuals, partnership firms, governments, institutes, companies, corporations and other organizations for technical, financial or any other assistance for furthering the objects of the company.
6. To procure the registration of the company in any country or place in any part of the world.
7. To enter into partnership or any arrangement for profit sharing, union of interest, exchange of shares, joint ventures, reciprocal concessions or co-operations with any person or company carrying on or engaged in or about to carry on or engaged in, any business or transaction which the company is authorized to carry on or engage in or any business or transaction capable of benefiting the company and to subsidize, assist, co-operate or enter into any agreement whatsoever with any such person, partnership firms, government, institute or company.
8. To amalgamate with any other company having all or any of its objects similar to the objects of the company in any manner, whatsoever, whether with or without liquidation of the company.
9. To establish, for any of the objects of the company, branches or to establish any firm or firms or promote any company or companies in or outside India as the company may think fit.
10. To procure the Company to be converted or recognised as a Public Limited Company under the provisions of Companies Act, 2013 and rules framed thereunder and to do all necessary act for carrying on business or profession of the Company.

11. To undertake research work and to spend money on experimenting and testing and in improving or seeking to improve and giving publicity to the business and products of the company and its constituents and associates and popularize brands in Indian and foreign markets by means of press advertisement, pamphlets, hand bills, sponsored radio and Television programs or by publication of books, periodicals and magazines, by purchase and exhibition of works of art, by granting rewards, prizes, donations and by any other suitable means and by placing in the market any products which the company may propose to manufacture or to distribute any patent, invention, process, information or right, which the company may acquire on lease or propose to acquire.
12. To pay either in cash or by allotment of shares or otherwise as the company deems fit, all costs, charges and expenses incurred or sustained in or about the promotion and establishment of the company which the company shall consider to be in the nature of preliminary expenses.
13. To adopt and carry into effect, with or without modification, all or any of the arrangements made for the purpose of achieving any of the company's objects.
14. To purchase, take on lease or otherwise acquire for the purpose of the company estates, lands, buildings, easements or other interests in real estate, and to sell, let on lease or otherwise dispose of or grant rights over any property belonging to the Company.
15. To acquire by purchase, lease, exchange or otherwise any movable or immovable property and any rights or privileges which the Company may deem necessary or convenient for the purpose of its main business.
16. To purchase, take on lease or otherwise acquire, erect, maintain, reconstruct and adopt offices, factories, sheds, workshops, mills, plant, machinery and other things found necessary or convenient for the purposes of the Company.
17. To purchase or otherwise acquire all or any part of the business, properties and liabilities of any company, society, partnership or person, formed for all or any part of the purpose within the objects of this company and to conduct and carry on, or liquidate and wind up any such business.
18. To promote any other company or companies for the purpose of taking over all or any of the properties, rights and liabilities of the company, or for any other purpose, which may seem directly or indirectly beneficial to the company.
19. To open bank accounts of all kinds including overdrafts and to draw, make, accept, endorse, discount, negotiate, execute and issue cheques, bills of exchange,

promissory notes, bills of lading, warrants and other negotiable or transferable instruments of securities.

20. To lend, advance or deposit money either with or without security, and to such persons and upon such terms and conditions as the Company may deem fit and also to invest and deal with the money of the Company not immediately required, in or upon such investments and in such manner as, from time to time, may be determined, provided that the Company shall not carry on the business of banking as provided in the Banking Regulations Act, 1949.
21. To transfer, sell or otherwise dispose of all or any of the business, properties and undertakings of the company for any consideration which the company may deem fit to accept.
22. To establish agencies and to regulate and discontinue the same and to pay such remuneration to agents as the company shall determine.
23. To open, maintain and close branches and depots.
24. To give any guarantee in relation to the payment of any debentures, debenture stock, bonds, obligations of any securities and to guarantee the payment of interest thereon or of dividends on any stock or shares in any company and generally to guarantee or become sureties for the performance of any contract, debt or obligation of any person, firm, authority or company, connected with the company's business.
25. Subject to the Companies Act, 2013 and the Rules made thereunder and the directions issued by Reserve Bank of India, to receive money on deposits or loans and to borrow or raise money in such manner and at such time or times as the Company thinks fit and in particular by the issue of debentures, debenture-stock, perpetual or otherwise and to secure the repayment of any money borrowed, raised or owing by mortgage, charge or lien upon all or any of the properties or assets or revenues and profits of the Company, both present and future, including its uncalled capital and also by a similar mortgage, charge or lien to secure and guarantee the performance by the Company or any other person or company of any obligation undertaken by the Company of such other person or company and to give the lenders the power to sell and other powers as may seem expedient and purchase, redeem or pay off any such securities.
26. To send out to foreign countries, its Directors, Employees or any other person or persons for investigating possibilities of any business or trade or for procuring and buying any machinery or establishing trade connections or in promoting the interest of the company and to pay all expenses incurred in this connection.

27. To appoint officers, staff, trainees and other types of personnel for the company and to dispense with their services and to carry out or cause to be carried out all functions necessary to implement the objects of the company.
28. To remunerate any person or company for services rendered or to be rendered in placing or assisting to place or guaranteeing the placing of any of the shares in the company's capital or any debentures or other securities of the company or the conduct of its business.
29. To pay out of the funds of the company all costs, charges and expenses of and incidental to the company and any company promoted by the company in India or outside India and shall have the options to issue fully paid up shares in lieu thereof.
30. To accept and to make gifts in property movable and immovable and to aid peculiarly or otherwise any association, body or movement having for an object the solution, settlement or surmounting of industrial or labour problems or troubles or the promotion of industry or trade.
31. To sell, lease, exchange, or otherwise deal with the undertakings and all or any of the property, assets, rights and effect all or any of the part thereof for such consideration as the company may think fit, subject to the provisions of the Companies Act, 2013, or any other law for the time being in force.
32. To distribute among the members any property of the company or any proceeds of sale or disposal of any property of the company in the event of winding up but so that no distribution amounting to a reduction of capital be made except with the sanction of courts, if any, for the time being as required by law.
33. To grant pensions, allowances, gratuities and bonuses to existing or former employees and officers (including directors) of the company or their dependents and to make payments towards insurance for any such person and to establish joint and support trusts, funds or schemes, whether contributory or not, with a view to provide pensions or allowances for such persons or to make contributions to other associations, institutions, trusts, funds, schemes, clubs or conveniences for the benefit such persons.
34. To compensate for the loss of office any Managing Director or other officers of the company within the limitations prescribed under the Companies Act, 2013 or other statute or rule having the force of law and to make payments to any other person whose office of employment or duties may be determined by virtue of any transaction in which the company is engaged.
35. To make donations to such persons or institutions and in such cases either of cash or any other assets as may be thought directly conducive to any of the Company's

objects or otherwise expedient and in particular to remunerate any person or corporation introducing business to the Company and to subscribe or guarantee money for charitable, benevolent or useful objects and to establish and support or aid in the establishment and support of associations, institutions, funds, trusts, and conveniences for the benefit of the employees or ex-employees or of persons having dealings with the company or the dependents and relatives of such persons, to grant pensions, allowances, gratuities, bonus, either by way of annual payments or a lump sum, and to make payments towards insurance and to form and contribute to provident and benefit funds, to or for such persons.

36. To apply for and obtain any Act of Parliament, charter, government, state or Municipality or provisional order, or license of any authority for enabling the company to carry out its objects into effect or for extending any of the powers of the company or for any other purpose which may seem expedient and to make representations against any proceedings or applications which may seem to prejudice, directly or indirectly, the interest of the company.
37. To agree to refer to arbitration any dispute, present or future, between the company and any other company, firm or individual and to submit the same to arbitration in India or abroad either in accordance with Indian or any foreign system of law.
38. To create any reserve fund, sinking fund, insurance fund or any other special funds whether for repairing, improving, guaranteeing research, extending or maintaining any of the property of the company or for any other purpose conducive to the interest of the company.
39. Subject to the provisions contained in the Companies Act, 2013 to distribute as dividend or bonus among the members or to place to reserve or otherwise apply as the company may from time to time think fit any money received by way of premium on shares or debentures issued at a premium and any money received in respect of dividends accrued on forfeited shares.
40. To apply for, promote and obtain any order, regulation, or other authorization or enactment which directly or indirectly benefits the Company.
41. To arrange for risks of all kinds likely to affect the company to be covered by insurance.
42. To do all such other things as are incidental, ancillary or conducive to the attainment of the above objects or any of them.
43. To do in any part of the world all or any of the matters hereby authorised either alone or jointly, whether as factors, trustees or agents.

- 3) The liability of the member(s) is limited and this liability is limited to the amount unpaid, if any, on the shares held by them.
- 4) The Authorised Share Capital of the Company is Rs.25,00,00,000/- (Rupees Twenty Five Crore) divided into 2,50,00,000 (Two Crore Fifty Lakhs) Equity Shares of Rs. 10/- (Rupees Ten Only) each.

***Company has altered its Capital Clause vide Special Resolution passed in Extra Ordinary General Meeting held on 26nd December, 2023.**

We the several persons, whose names, addresses and descriptions are hereunder subscribed, are desirous of being formed into a company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the Capital of the Company set opposite to our respective names.

Name, Addresses, Description and Occupation of the Subscribers	Number of shares taken by each Subscribers	Signature of the Subscribers	Signature of witness with address, description and Occupation
Shri Hitendra D. Shah S/o. Dhanji Shah 505, Navin-Asha Hsg. Society, 126, Dada Saheb Falke Road, Dadar, Bombay - 400 014. Business	10 (Ten) Equity	Sd/-	Witness to all Sd/- Dhirendra Sangoi Chartered Accountant S/o. Premji Sangoi 21, Sangit Sagar, 19, L. N. Lane, Matunga, Bombay - 400 019.
Shree Hemant P. Lalan S/o. Premji L. Lalan 3/20, Raghuraj Bhuvan, Gokhale Road (s), Bombay - 400 028. Business	10 (Ten) Equity	Sd/-	
Shri Narendra K. Maru S/o. Khemji Maru 12 Satya Bhuvan N. M. Joshi Marg, Bombay 400 013 Profession: Chartered Accountant	10 (Ten) Equity	Sd/-	
Shri Suresh T. Gogri S/o. Tokershi Gogri Room No. 52-53, Rasul Bldg., Clark Road, (K. K. Marg), Bombay 400 011. Business	10 (Ten) Equity	Sd/-	
Shri Harish K. Gala S/o. Kalyanji Gala Moti Baug, 2nd Floor, 519/A Adenwala X Road, Matunga, Bombay 400 019. Business	10 (Ten) Equity	Sd/-	
	50 (Fifty)		

Bombay, dated this 12th day of July, 1989.

For THREE M PAPER MFG CO. PVT. LTD.

H D Shah

DIRECTOR